

# **TEAM**



**EDWARD CHEN** I've got you on my REIDAR;)



TIFFANY CHENG

I'm just having the BESTÅ time.



HALEY CLARKE

What did the guy say at the start of a miniature horse race? Good LUKTNYPON-y.

#1 teammate

crazy cat lady

word nerd



GILBERT FUNG

Some people ask me, do UTRUSTA?



My hair's a bit fluffy, can you remind me to BYGEL later?

**ROBBIE SEBULLEN** 



MAURICE YU

I just KANNETECKEN it anymore.



1 2
INTRODUCTION CLIENT RESEARCH & EXPLORATION

3	4	5	6	7
OUR IDEA	CORE EXPERIENCES	VIDEO	FUTURE IMPLICATIONS	FINAL THOUGHTS
33	45	65	71	77

#### VISUAL BRANDING

#### TYPOGRAPHY

Sweden Sans is our primary typeface with a fresh and dynamic design to represent the modern aesthetic of Sweden, IKEA's origins.

Circular is our body type as its rounded form improves readability and complements the geometric nature of Sweden Sans.

Together, the two typefaces communicate a sense of ease and friendliness, two major qualities IKEA and Airbnb strive for.

#### TITLES AND HEADERS

**SWEDISH SANS, BOLD** 

The quick brown fox jumps over the lazy dog.

0123456789

#### SUBTITLES AND BODY TEXT

CIRCULAR, BOOK

The quick brown fox jumps over the lazy dog.

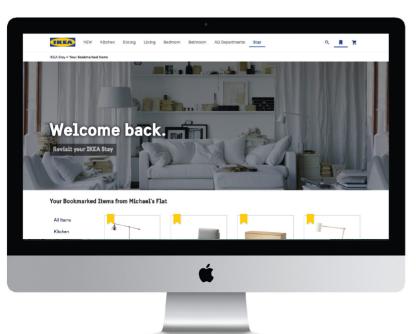
0123456789

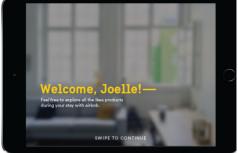
Our colour palette consists of indigo blue, deep navy blue, and yellow. These colours were selected to remain consistent with IKEA's preexisting branding.

#003399

#FFCC00

#002255





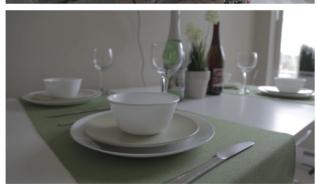
# **PROPOSAL**

Our proposed solution is a digital showroom that allows people who are moving to a new city to visualize the way their homes could look and get a further understanding of what products work for them.









# **DESIGN DOMAIN**

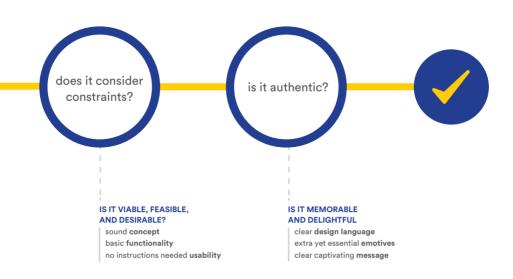
SERVICE + EXPERIENCE DESIGN

The goal [of experience design] is to ensure that customers are receiving and recognizing the maximum value in a way that also keeps them engaged with the business.

Newbery and Farnham



## EXPERIENCE DESIGN FRAMEWORK





CLIENT EXPLORATION

CLIENT SELECTED

SITE VISIT

REFRAMING

ON-SITE RESEARCH

AIRBNB HOSTS

COMPETITOR ANALYSIS

FIRST ROUND IDEAS

REJECTED IDEA

BRAND POSITIONING

**INITIAL PROBLEM** 

SECTOR TRENDS

INSIGHTS

## **CLIENT EXPLORATION**

# ✓ CRITERIA FOR CHOOSING CLIENTS

- 1 Sell products that we would buy
- 2 If they have an overarching social controversy, it has to be one we are familiar with
- No large social media corporations

#### POTENTIAL CANDIDATES

After exploring a number of client choices, here are the candidates that we felt had the most potential (excluding our chosen client).



## **CLIENT SELECTED**

IKEA is a leading home furnishing retailer with 375 stores in more than 50 countries worldwide, which are visited by 884 million people every year. Founded in 1943, IKEA's business philosophy is to offer democratic designs. A wide range of products of good design and function at prices so low, the majority of people can afford them. Last year alone, IKEA Canada welcomed 25 million visitors to its stores and 75 million visitors to the IKEA ca website.

#### COMPETITOR ANALYSIS

IKEA has always put a great deal of emphasis on their showrooms. From their marketing techniques, catalogues, and the structure of their physical stores, it is obvious that their showrooms have become an integral part of their business model. With so much focus on their physical stores, IKEA has put less emphasis on their digital experience, and as a result, has lost to competing brands such as William Sonoma and Crate&Barrel.





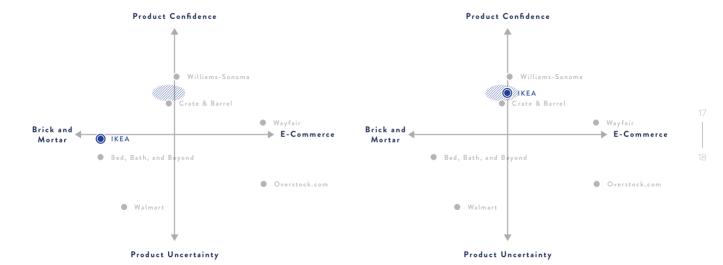
A flurry of other furniture retailers have built up significant footprints online. The Williams-Sonoma brands, Pottery Barn and West Elm (with Wayfair and Overstock. com), now dominate the online furniture market with a combined 42 percent of all online furniture sales, according to IBISWorld. Home Depot, Lowe's, and Crate&Barrel have also invested heavily in e-commerce and increased their online sales.

## **BRAND POSITIONING**



# OUR GOALS WITH THIS PROJECT

- Move IKEA to be strong both physically and digitally
- Alleviate decision making process and potential concerns



#### SECTOR TRENDS

Rather than focusing specifically on IKEA's problems, we decided to look at the bigger picture and see if we could address and sector-wide issues with the furniture industry as a whole.

Purchasing furniture is a significant life change, as it holds a lot of emotional representation in a person's life - it can represent a transition into adulthood, a memory of one's first child, or the result of getting an amazing career opportunity. As such, people take a lot of care in purchasing their furniture.

More than 70% of consumers conduct research online before making in-store purchases (Ponder, 2013), with over \$593 billion made in 2015 through mobile-influenced sales (Caulderwood, 2014). By conducting more pre-purchase research, it has been shown that consumers are less likely to experience buyer's remorse (Ponder, 2013). This is also the main reason why people prefer to shop in store than to shop online, as only 25% of people who conduct research online actually purchase online (Marchesseault, 2015).

The emotional nature of purchasing furniture is evident when consumers refer to their homes as a place to share and make memories with friends and family.

Ponder (2013)

The future shopping street will be a street with tons of experience stores where consumers can try products and eventually buy them online.

van Bodegraven (2015)

Ponder (2013)

## SITE VISIT

We spoke to some IKEA employees, in which we noticed a number of issues with IKEA's current business model. Many of these problems proved that IKEA is no exception to the sector-wide problem.



## **ON-SITE RESEARCH**

Their in-store experience was very strong. Although there was a general lack of technology in store, their showrooms displayed how placing items in a contextual background had a very strong effect on customers and whether they felt confident in buying items. Our whole team witnessed that the showrooms were also being used as style inspiration for customers.



#### FIRST ROUND IDEAS

#### **IKEA DIY**

This idea dealt with the issue of customers seeing IKEA items as common and ordinary. We found that a lot of customers online were DIY-ing IKEA furniture. By creating a digital space where customers could view and select DIY IKEA items, they could see how others have styled and customized the pieces; and in turn, be able to see more potential in IKEA furniture.

#### **IKEA IN-STORE SCREEN**

This was an idea based off of our on-site visit. We found that many people wished to buy entire rooms but either lacked the funds or wished to exclude certain pieces. Because of such, we wanted to create an experience that would help customers customize showrooms through an interactive screen. This screen would not only show more information about each product, but would also display a changing total price of the room dependent on products were swapped in or out.

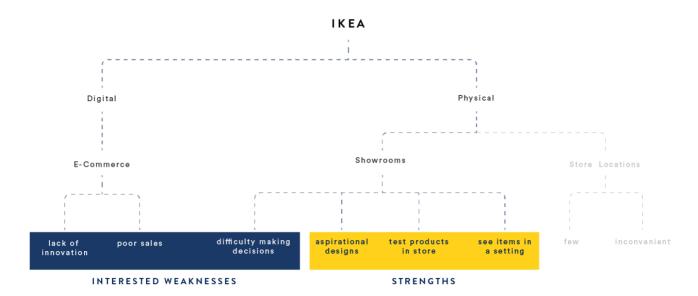
rejected

rejected

For this idea, IKEA would create a new store called 'IKEA Kitchen'. This idea was based off of the initial problem of customers not being able to see the perceived value of items, and in particular, IKEA kitchen items. Customers would be invited to visit IKEA Kitchen locations to take cooking classes in an IKEA kitchen, test out the products, and visit the attached kitchen store to purchase products.

#### **REASONS FOR REJECTION**

All of these ideas were rejected because we felt that they were either based off of false assumptions or lacked innovation as a creative solution.



# INITIAL PROBLEM

IKEA's business model is less suited to online selling than for many retailers, as it has mostly relied on shoppers visiting their physical showroom experience and collecting purchases themselves in-store; thus, IKEA is far behind other furniture retailers in online sales.



#### INSIGHTS

#### THE TRENDS OF OUR DEMOGRAPHIC OF BUYERS

Alongside our research, we looked into instances of why and when people were purchasing furniture. Through our research, we found that there was a major shift in how people move, especially those in the tech industry. With the process of moving to a new city, these individuals often do not have the opportunity to find a permanent living situation prior to their arrival. Because of such, they often turn to living in short term housing situations; such as Airbnb, for the first few weeks in their new city whilst they house hunt and plan for what furniture items they want to purchase for their new home.

HOW CAN WE LEVERAGE THIS OPPORTUNITY TO BRING PEOPLE TO IKEA'S ONLINE WEBSITE?

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# How can we help \_\_\_\_\_ One current solution: showroom decisions? Helps visualize and style home Can interact with items

Living in short-term homes

**.** 

Why not create a showroom

guests can live in?

Guests have a place to stay and test IKEA products

**SECTOR** 

**CUSTOMER** 

How can we address the shift in the way people move?

Shopping online due to convenience

Existing short-term living spaces ---- Airbnb

Popular choice to stay amongst movers
Strong digital presence
1.5 million listings worldwide
Share IKEA's value of what 'home' means
Each space is unique and independently owned
Already permeated with IKEA furniture

IKEA could partner with Airbnb

- IKEA owned spaces

Large variety of rooms to see and try out

Direct assistance from IKEA sales associates

Less risks associated with third party partnerships

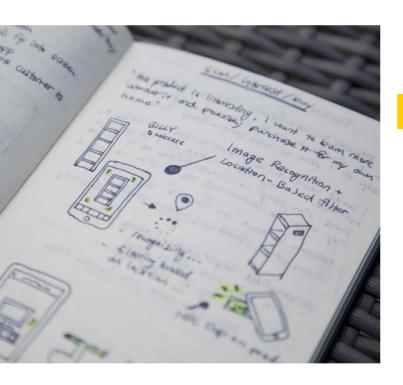
## AIRBNB HOSTS

#### THE THREE AIRBNB HOSTS WE COULD TARGET:









# REJECTED IDEA

#### AUGMENTED REALITY

With this partnership, we came up with an initial idea using augmented reality. Guests can point their phones at any IKEA item they're interested in and our augmented reality interface would be able to show the them immediate information about that product. However, we found that an AR application would be intrusive and disrupt the experience of the guest's stay at the IKEA Airbnb.



CONSTRAINTS

STAKEHOLDER

TRANSFORMATIONAL METAPHOR

CUSTOMER JOURNEY FRAMEWORK

TARGET AUDIENCE

**CUSTOMER FRICTION** 



#### PROPOSAL STATEMENT

In order to enhance and bring more attention to IKEA's digital presence, we propose a collaboration between IKEA and Airbnb, where people new to the city are invited to live in an Airbnb, completely furnished in IKEA furniture and accessories. This allows guests to keep track of the IKEA items they like through a tablet experience, and after their stay browse items on a web experience that leads to an end purchase.

This utilizes IKEA's strong competency in designing showrooms with Airbnb's ability to bring a sense of home to temporary living spaces.

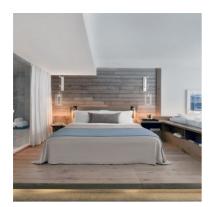
# CONSTRAINTS

#### **PROJECT CONSTRAINTS**

- Reach a new potential market
- 2 Do not detract from IKEA's in-store showroom expertise
- 3 Have an experience with touchpoints that flow between physical and digital
- 4 Look for opportunities to expand IKEA sector-wide, rather than only solve a problem in-house

# TRANSFORMATIONAL METAPHOR

#### WHAT CAN OUR IDEA BE COMPARED TO?



All-inclusive hotel packages



Trying before buying business models: Subscription box services or free trials



Test driving a car



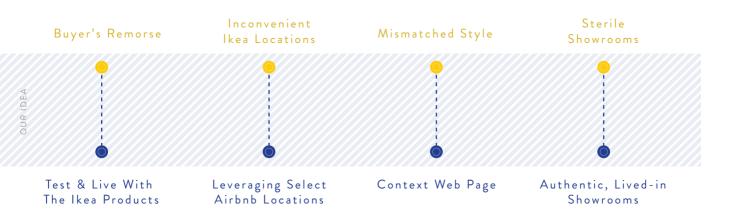
# TARGET AUDIENCE

#### THE DEMOGRAPHIC THAT WE ARE TARGETING

These individuals are:

- Moving to a new city for work in the tech industry
- Looking to rent or buy a home
- Desires a stylish home, but on a budget
- Stays in short-term living solutions, such as Airbnbs

# **CUSTOMER FRICTIONS**



# **IKEA STAY SOLUTIONS**

#### TIME AND PLACE

There are many stages within the purchasing and furnishing of houses. We decided to narrow it down and focus on the "grace period" where new homeowners are waiting to move in or are still looking for a new house but have no permanent residence. We felt this was an important time and context to intervene because when new homeowners are moving in for the first time they need furniture that fits their needs and budget.

# **STAKEHOLDERS**



# IKEA'S CURRENT CUSTOMER JOURNEY (PRE-INTERVENTION)

	pre-store			post-store		
Touch points	VISIT THEW EBSITE	FIND AN ITEM	PURCHASE THE ITEM	RECEIVE PRODUCT	TRY OUT PRODUCT	RETURN PRODUCT
Actions	Search and browse for products	Read about the product	Go through payment	Sign for the package	Unpack	Disassemble
	Compare products and prices	Save to shopping list or cart			Assemble	Repack
					Use and try	Return at store / by pickup / by parcel
Customer	What am I looking at?	P — — — ¬	Can't wait to try this	Finally, it arrived!	This product doesn't	Can I recum an
Thoughts	what and looking at:	my home?	in my home!	Priary, it all web:	look right.	assembled product?
	Where should I go?	Will it match my style?	Shipping is as pensive	I hope my fumiture isn't damaged.	It's not what I expected.	What's their return policy?
		Can I try it out?	Will I regret this?		I underestimated the size.	How much does it cost to return?
					Why are some parts missing?	

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CHANNELS DISCOVER ENGAGE EXPLORE 45

# **OMNI-CHANNEL**

#### BRIDGING DIGITAL AND PHYSICAL

The experience flows between three channels: in-person, tablet, and website. These three channels work together to create a seamless experience. More specifically, the channels work together to allow customers to try products for themselves, and decide which ones work best for their needs.

# **TOUCHPOINTS**

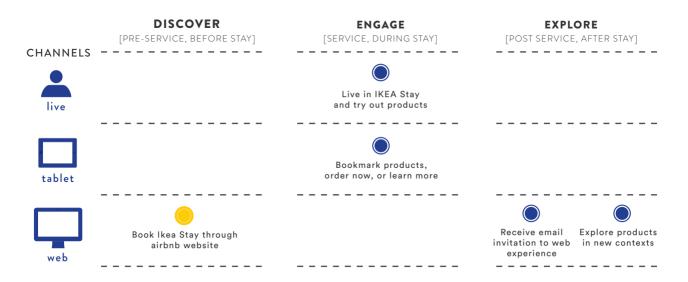
PRE-, DURING, POST-SERVICE

Our platform builds on the current IKEA touchpoints, but more specifically creates a new engaging experience and focuses on purchases in the service and post service experience.

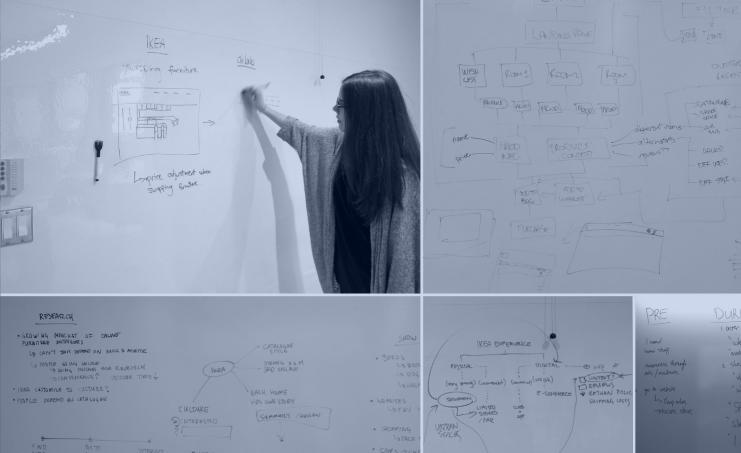
CHANNELS CHANNELS









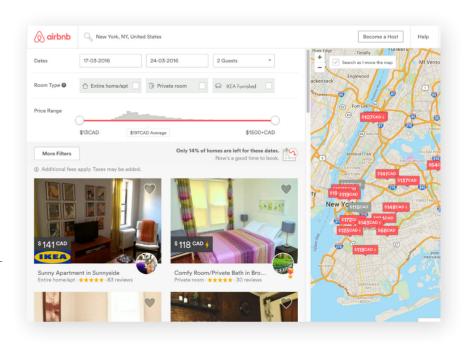


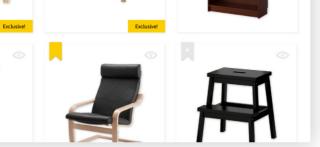
# **BOOKING IKEA STAY**

# PRE-SERVICE, BEFORE STAYING AT AIRBNB

On the Airbnb website, visitors can find listings fully furnished with IKEA products. These homes can be filtered by size, by type, and by location.

DISCOVER





Drawers Lighting Textiles Mirrors

Livina Room

Filtered by Bookmarked

H

# TABLET EXPERIENCE

### SERVICE, DURING AIRBNB STAY

Once guests arrive at their Airbnb, guests can start trying out the IKEA products in the IKEA Stay home. There will be a tablet which serves as an access point for guests to view, learn, and bookmark the IKEA products they are interested in throughout their stay.

**ENGAGE** 

### **EMAIL INVITATION**

Inhox

Storrad

Important Sent Mail

. Circles

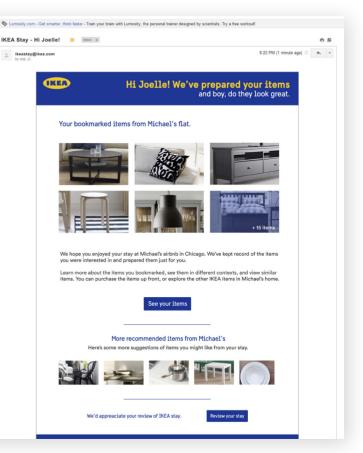
More w

Looks like you don't

have anyone to chat with yet. Invite some contacts to get started.

#### POST SERVICE, AFTER AIRBNB STAY

After guests finish their stay and leave their Airbnb home, they will be reminded to take a look at the products they saved throughout their stay with a personalized email invitation.







#### Your Bookmarked Items from Michael's Flat

All Items

Kitchen

Dining Living

Bedroom Bathroom

BAROMETER floor lamp, nickel plated \$69.99





KIVIK chaise, light gray \$400



\$199



MALM chest drawer



Q | F

RIGGAD work lamp \$69.99



BESTÁ ty bench \$185



**EKENÄS** footstool \$99



STENSTORP counter \$499

# **RE-VISIT AIRBNB**

#### POST SERVICE, AFTER AIRBNB STAY

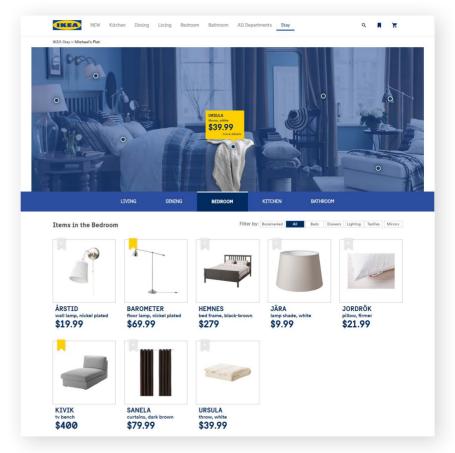
Once quests arrive at their Airbnb, quests can start trying out the IKEA products in the IKEA Stay home. There will be a tablet which serves as an access point for guests to view, learn, and bookmark the IKEA products they are interested in throughout their stay.

#### **ROOM PAGE**

#### POST SERVICE, AFTER AIRBNB STAY

Here, they can also browse through photos of the rooms they stayed in and review the items in each.

The hover interaction provides customers a unique way to quickly see items they may have overlooked during their stay. These featured items allow customers to discover other products that could pair well with their bookmarked items.



IKEA Stay o Michael's Elet o HEMNES



# **HEMNES**

\$279.00

Made of solid wood, which is a durable and warm natural material. Adjustable bed sides allow you to use mattresses of different thicknesses

Assembly Instructions (PDF)

#### COLORS





ADD TO CART

< SHARE

HEMNES in Context Dimensions Comfort Designer Thoughts

Take a look at how IKEA Stay hosts have used this product.













#### PRODUCT PAGE

#### POST SERVICE, AFTER AIRBNB STAY

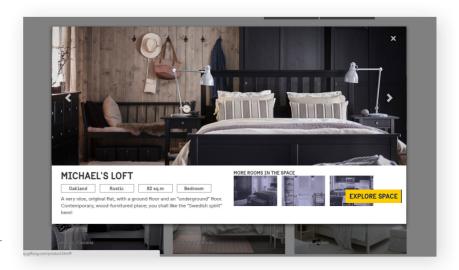
After customers select a product, they are able to view it in closer detail. By providing them with additional details such as the item in different contexts, dimensions, and designers thoughts, we help provide the information they need in order to reduce chances of getting buyers remorse.

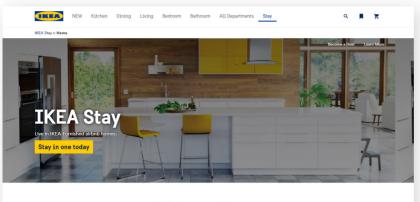
#### PRODUCT PAGE

#### POST SERVICE, AFTER AIRBNB STAY

This context section allows customers to see the same product in different usage scenarios and environments. By displaying the other use scenarios of a single product, we provide customers with options on how they should to think about which items, and colours, best are able to have a clearer sense of how they move into their new home.

style their room and configure furniture items. This reduces the cognitive overhead of having suit their chosen product. This way, customers should arrange their furniture items when they





#### Welcome home.

Get inspired by our IKEA Stay homes. Each home is designed by our showroom furnishing experts.

Where do you want to go?

What type of home?

What size of a home?

Search

We've gone ahead and provided you a few listings that you can already enter













#### IKEA STAY TAB

#### POST SERVICE, AFTER AIRBNB STAY

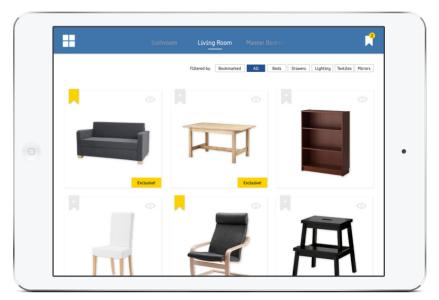
The IKEA Stay tab allows IKEA customers to learn about IKEA Stay, and explore products in different Airbnb contexts without having to stay in an Airbnb upfront.

# **MICROINTERACTIONS**

#### **BOOKMARKING**

Items can be bookmarked so guests can they like so guests can purchase them later or share them with their loved ones.

CROSS PLATFORM





#### SOCIAL MEDIA

We know that the opinions of friends and family are important when deciding on items for the home. These buttons make it easy to share bookmarked IKEA items with friends and loved ones to get their opinion. This can be done anytime within the tablet and web experience.

CROSS PLATFORM



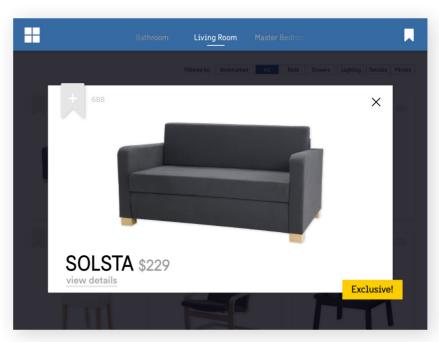


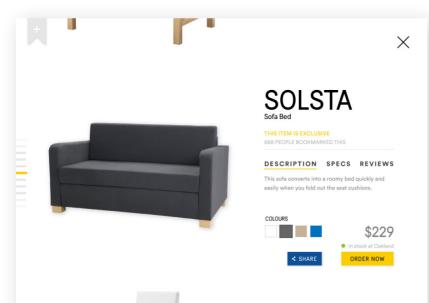
# MICROINTERACTIONS

#### QUICK LOOK

Guests can get a quick glance of the product without having to go into detail.

**TABLET** 





#### VERTICAL PRODUCT CAROUSEL

Guests can quickly and easily scroll through IKEA products within that room and learn more.

**TABLET** 

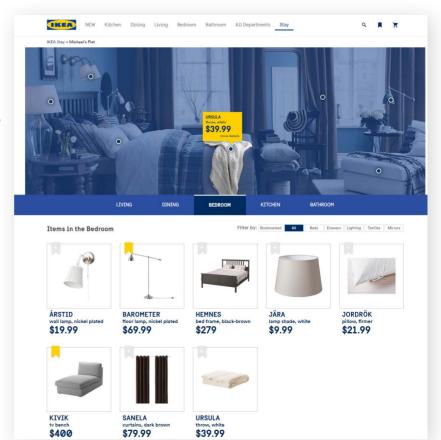
# MICROINTERACTIONS

#### PRODUCT HOTSPOTS

Hotspots placed across featured products on the room context shots allow guests to quickly discover popular items they might he interested in

The blue overlay separates the product from the background to highlight.

WEB







WHY VIDEO?

BEHIND THE SCENES

FINAL VIDEO

#### WHY VIDEO?

A video can express a lot of things left unsaid, so we created one that helped convey all the values we wanted our project to achieve, the reasoning behind our decisions, and the ultimate goals and purpose of IKEA Stay.

The video walks viewers through the full experience of IKEA Stay from bookmarking items on the tablet in their Airbnb, to the web experience where guests can revisit their IKEA Stay and see products in other IKEA Stay homes.















With IKEA Stay, people all over the world can build a space that they can now call, home.



VALUES MEASURABILITY SECTOR WIDE IMPLICATIONS



#### IKEA STAY'S VALUES

### Increases IKEA's online sales

IKEA Stay moves people towards their online platform, now customers are drawn to the e-commerce and encouraged to order products online

## Refreshes IKEA's catalogue of inspiration

IKEA Stay provides new ways to style homes through the airbnb context photos. This allows customers to see products in an authentic light, giving customers further reasons to purchase items.

# Leverages airbnb guests' stay

IKEA items are placed inside airbnb homes, becoming a showroom you can live in, strengthening the brand's vision of 'creating the perfect home' with customers.

#### Builds up IKEA's market

IKEA Stay creates an interest in an IKEA lifestyle by introducing potential customers to a home filled with IKEA furniture and products. This makes the transition into the brand more inviting for customers.

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#### **MEASURABILITY**

### THE SUCCESS OF IKEA STAY CAN BE MEASURED IN THESE WAYS

Airbnb driven IKEA website visits

IKEA driven visits to Airbnb's website

General online traffic and sales for IKEA site

Which products are most 'bookmarked'

Number of Airbnbs using IKEA furniture

Sales of products used in IKEA Stay

## SECTOR WIDE

Although IKEA Stay will initially be implemented as a partnership between IKEA and Airbnb, our proposal is a scalable solution that can be expanded to address the entirety of the furniture industry. This means that other furniture companies could also showcase items through short-term rentals as well.

IKEA Stay could also lead to IKEA developing their own short term housing system. So, instead of renting out spaces through Airbnb, IKEA would have their own rental system established.





#### **FINAL THOUGHTS**

IKEA was a really interesting client to work with as they have a strong presence in the furniture industry and are known worldwide. They have a unique showroom experience that displays their items in an intriguing way, which makes them stand out from their competitors. We found an interesting trend with people moving and staying at Airbnb's and leveraged the opportunity, building it into our proposal. One challenge when coming up with ideas was creating a digital experience that assists guests in decision-making without interfering with their experience within the Airbnb. Working on this process book has allowed our team to look back at all our research and synthesize, which assisted in strengthening our final concept presentation.



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